

**Operating Revenue:**

Customer Revenue - Bus  
 Pass Program Revenue  
 Customer Revenue - CARE  
 Charter Revenue  
 Advertising Revenue  
 Other Revenues  
 Purchase of Service - CVAN  
 RideFinders and Other Income

**Total Operating Revenue**

**Operating Contributions:**

Federal  
 State  
 Henrico County  
 Chesterfield  
 City of Richmond  
 Petersburg  
 VCU  
 Federal CARES Act  
 CVTA  
 Other Funds  
**Total Operating Contributions**

**Total Revenues and Contributions**

	<b>FY2017</b>	<b>FY2018</b>	<b>FY2019</b>	<b>FY2020</b>	<b>FY2021</b>	<b>FY2021</b>	<b>FY2022</b>
	<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Approved</b>	<b>Approved</b>
	<b>Year End</b>	<b>Year End</b>	<b>Year End</b>	<b>Year End</b>	<b>Year End</b>	<b>Budget</b>	<b>Budget</b>
	\$ 6,837,698	\$ 6,375,689	\$ 5,711,120	\$ 4,272,371	\$ 15,731	\$ -	\$ -
	\$ 656,087	\$ 612,887	\$ 389,408	\$ 284,146	\$ -	\$ -	\$ -
	\$ 736,227	\$ 759,382	\$ 686,192	\$ 494,890	\$ -	\$ -	\$ -
	\$ 117,715	\$ 95,441	\$ 85,142	\$ 55,692	\$ 2,655	\$ -	\$ -
	\$ 413,644	\$ 563,122	\$ 1,030,337	\$ 894,244	\$ 827,822	\$ 425,000	\$ 605,000
	\$ 20,234	\$ (2,271)	\$ 37,082	\$ 5,101	\$ 658	\$ 18,750	\$ 18,750
	\$ 134,770	\$ 23,976	\$ 15,320	\$ -	\$ -	\$ -	\$ -
	554,653	758,345	966,111	970,273	535,199	691,419	694,475
	<b>\$ 9,471,028</b>	<b>\$ 9,186,571</b>	<b>\$ 8,920,712</b>	<b>\$ 6,976,717</b>	<b>\$ 1,382,065</b>	<b>\$ 1,135,169</b>	<b>\$ 1,318,225</b>
	\$ 5,932,822	\$ 5,720,751	\$ 8,431,201	\$ 8,349,969	\$ 4,517,830	\$ 8,101,574	\$ 7,315,853
	\$ 9,985,408	\$ 10,332,273	\$ 10,161,133	\$ 11,489,992	\$ 12,094,587	\$ 9,626,400	\$ 12,304,806
	\$ 6,510,562	\$ 7,046,004	\$ 8,357,290	\$ 8,364,473	\$ 4,245,179	\$ 4,246,400	\$ 4,157,860
	\$ 166,410	\$ 193,506	\$ 111,746	\$ 434,159	\$ 925,974	\$ 1,231,636	\$ 1,212,455
	\$ 12,490,616	\$ 14,284,233	\$ 15,166,251	\$ 15,915,368	\$ 7,957,684	\$ 7,957,684	\$ 7,749,653
	261,133	200,008	200,000	200,000	200,000	200,000	200,000
			\$ 1,309,611	\$ 1,593,571	\$ 842,132	\$ 789,006	\$ 1,656,912
				\$ 3,132,111	\$ 25,883,499	\$ 26,986,855	\$ 8,337,032
				\$ -	\$ -		\$ 18,962,966
	\$ 23,349	\$ 55,595	\$ 10,000	\$ 28,497	\$ 150,465		\$ -
	<b>\$ 35,370,300</b>	<b>\$ 37,832,370</b>	<b>\$ 43,747,232</b>	<b>\$ 49,508,140</b>	<b>\$ 56,817,350</b>	<b>\$ 59,139,555</b>	<b>\$ 61,897,537</b>
	<b>\$ 44,841,328</b>	<b>\$ 47,018,941</b>	<b>\$ 52,667,944</b>	<b>\$ 56,484,857</b>	<b>\$ 58,199,415</b>	<b>\$ 60,274,724</b>	<b>\$ 63,215,762</b>

Row Labels	Sum of FY 2017	Sum of FY 2018	Sum of FY 2019	Sum of FY 2020	Sum of FY 21	Sum of FY2021 Approved Budget	Sum of FY2022 Approved Budget
Operations	17,723,213	18,823,600	20,495,299	22,533,856	22,807,877	24,134,530	24,474,954
Maintenance	9,019,118	9,128,390	9,550,775	10,968,179	11,488,498	11,189,477	11,645,905
Communications & Marketing	1,403,596	1,986,964	2,199,426	1,656,730	1,658,661	1,885,936	2,071,253
Planning & Scheduling	810,368	1,403,816	1,074,748	762,794	775,805	895,052	956,401
Insurance and safety	3,053,596	2,699,880	3,425,764	3,300,724	2,825,419	3,471,883	3,512,367
Information Technology	848,410	1,010,217	1,719,086	2,086,219	1,895,954	1,680,239	1,736,279
Administrative	1,628,591	2,068,783	2,203,169	2,282,480	2,294,193	2,742,892	3,193,796
Benefits	8,410,541	9,306,346	9,844,092	10,155,746	11,930,025	12,273,447	13,438,549
Operating Taxes & Licenses	1,483,856	1,571,173	1,715,158	1,922,796	2,011,642	2,001,268	2,186,260
<b>Grand Total</b>	<b>\$44,381,288</b>	<b>\$47,999,167</b>	<b>\$52,227,516</b>	<b>\$55,669,524</b>	<b>\$57,688,074</b>	<b>\$60,274,723</b>	<b>\$63,215,764</b>

<b>Account Description</b>	<b>Account</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY2021 Approved Budget</b>	<b>FY 21</b>	<b>FY2022 Approved Budget</b>	<b>Budget Category</b>	<b>Department</b>
Salary ACCMR Money Room	150-501-02-001	196,456	200,784	252,443	228,363	242,087	120,166		Administrative	G&A - Finance
Armored Truck Services	150-503-03-001	5,926	6,415	7,153	7,540	7,368	0	0	Administrative	G&A - Finance
Salary Accrual - General & Administrative	160-501-02-006	-85,407	12,124	-1,306	23,617	0	16,034	292,000	Administrative	G&A
Salary ACC Finance	160-501-02-008	411,591	433,770	466,958	495,820	520,350	448,978	573,696	Administrative	G&A - Finance
Salary MGR Managers	160-501-02-013	389,854	629,990	663,329	623,507	538,935	675,695	900,016	Administrative	G&A - Mgrs
Salary HR Human Resources	160-501-02-015	215,217	217,513	242,436	232,901	259,252	274,406	302,109	Administrative	G&A - HR
Legal Fees	160-503-03-001	9,967	1,660	2,370	14,171	5,000	81,728	5,000	Administrative	G&A - HR
Audit Fees	160-503-03-003	47,666	93,541	69,094	69,660	86,250	46,983	60,000	Administrative	G&A - Finance
Money Room Security Services	160-503-07-001	16,410	16,401	19,399	12,466	17,000	139	0	Administrative	G&A - Finance
Finance Travel & Training	160-503-07-002	401	1,529	1,852	2,478	7,500	258	7,500	Administrative	G&A - Finance
Procurement Travel & Training	160-503-08-011	3,239	1,726	4,397	1,595	4,500	3,654	3,500	Administrative	G&A - Procurement
Procurement Supplies	160-503-08-012	0	0	0	0	0	4,282	2,000	Administrative	G&A - Procurement
Finance Supplies & Other Expenses	160-504-99-001	19,649	61,887	22,280	22,281	16,750	4,968	8,000	Administrative	G&A - Finance
Procurement Bids & Advertising Expenses	179-508-08-003	4,434	2,728	3,043	3,286	3,000	1,531	3,700	Administrative	G&A - Procurement
Real Estate Legal fees	179-508-08-004	4,278	0	0	0	0	0	0	Administrative	G&A - Procurement
Employment Bids & Job Advertisement	179-509-08-002	12,012	8,628	6,268	6,776	10,000	4,626	10,000	Administrative	G&A - HR
Human Resources Supplies & Other Expenses	179-509-08-004	2,387	2,582	4,030	2,281	5,000	3,379	3,000	Administrative	G&A - HR
Human Resources Travel & Training	179-509-08-005	0	1,086	2,552	1,207	1,500	236	3,500	Administrative	G&A - HR
Discounts Taken	180-504-99-090	-899	-446	-32	-2	-1,000	-11	-1,000	Administrative	G&A - Finance
Subscriptions	180-509-01-001	1,022	1,424	1,524	1,624	1,750	1,721	1,750	Administrative	G&A - Mgrs
Membership Dues & Meetings	180-509-01-002	35,162	32,248	28,671	38,678	80,000	73,829	80,000	Administrative	G&A - Mgrs
Executive Office Travel & Training	180-509-02-061	1,808	6,298	2,850	17,793	7,500	50,070	7,500	Administrative	G&A - Mgrs
Education and training	180-509-02-062	0	4,000	154	0	0	0	50,000	Administrative	G&A - Mgrs
Executive Office Supplies & Other Expenses	180-509-02-065	2,011	922	1,725	2,475	2,000	652	2,000	Administrative	G&A - Mgrs
Labor Negotiation Expenses	180-509-02-066	0	13,888	0	0	25,000	1,418	0	Administrative	G&A - HR
Consulting Fees	180-509-02-067	0	0	9,359	0	445,880	39,700	50,000	Administrative	G&A - Mgrs
Board Participation Transit Events	180-509-02-068	0	0	26,045	19,183	25,000	2,950	15,000	Administrative	G&A - Mgrs
Supply Diversity	180-509-02-069	10,894	10,739	8,805	83	9,500	1,000	9,500	Administrative	G&A - Mgrs
Fines and penalties	180-509-06-001	387	54	0	0	0	100	0	Administrative	G&A - Finance
Bad Debt Expense	180-509-07-001	6,000	6,000	6,000	40,814	6,000	6,000	25,000	Administrative	G&A - Finance
Employee Appreciation	180-509-99-007	10,476	8,012	9,238	32,416	25,000	86,113	100,000	Administrative	G&A - Mgrs
Financial Institution Service Fees	180-509-99-012	28,964	23,938	75,613	84,527	77,125	22,321	85,067	Administrative	G&A - Finance
Medical Exam Expenses	180-509-99-013	32,615	37,252	31,823	35,417	30,000	25,585	40,000	Administrative	G&A - HR
Drug & Alcohol Testing	180-509-99-016	15,189	16,193	18,247	20,669	18,500	14,212	20,000	Administrative	G&A - HR
Shared Company Expenses	180-509-99-028	34,767	29,337	24,081	23,172	30,000	27,953	22,141	Administrative	G&A - Finance
Misc. Oper. Grant Reimbursement	180-510-03-003		0	0	42,952		2,596	0	Administrative	G&A - Finance
New hire Testing		0	0	0	0	0	0	10,000	Administrative	G&A - HR

Salaried Pension Expense	000-502-02-001	262,609	232,535	445,299	299,896	484,444	248,328	339,537	Benefits	G&A - HR
Pension Expense - Salaried 401 Plan (3%)	000-502-02-002	994,387	171,881	179,512	195,519	215,308	198,848	254,653	Benefits	G&A - HR
Pension Expense - Salaried 401 (up to 6%)	000-502-02-003	164,449	180,281	176,765	201,043	180,859	226,958	213,908	Benefits	G&A - HR
Specialized Salary Pension Expense	000-502-02-004	2,925	1,427	2,438	1,516	0	1,558	0	Benefits	Transportation
Pension exp - admin fees	000-502-02-005	0	19,715	21,102	24,148	0	39,082	0	Benefits	G&A - HR
Transporation Pension Expense	000-502-02-006	449,056	1,122,676	1,338,927	1,857,021	1,579,873	1,911,376	2,198,406	Benefits	Transportation
Maintenance Pension Expense	000-502-02-007	82,650	206,121	217,038	295,758	234,172	292,334	394,768	Benefits	Maintenance
Specialized Maintenance Pension Expense	000-502-02-008	9,619	14,820	16,296	19,541	9,644	19,263	25,882	Benefits	Maintenance
Dental Insurance	000-502-03-004	-5,528	-4,185	7,609	-148	0	1,916	0	Benefits	G&A - HR
Specialized Health Insurance	000-502-03-005	137,978	79,636	91,004	57,175	126,736	81,392	98,056	Benefits	G&A - HR
Cigna Insurance OAP	000-502-03-011	4,247,879	5,138,900	5,079,404	4,896,746	6,978,016	6,303,720	7,154,527	Benefits	G&A - HR
Life & Disability Insurance	000-502-05-001	98,935	173,714	226,348	189,468	255,327	217,245	225,000	Benefits	G&A - HR
Sick leave TRN Operators	000-502-09-001	478,214	471,559	411,820	402,431	463,401	459,299	464,756	Benefits	Transportation
Sick Leave MNTBP Body & Paint	000-502-09-003	7,217	24,069	7,958	7,924	0	6,711	0	Benefits	Maintenance
Sick Leave MNTBSG General Service	000-502-09-004	0	0	0	292	250,404	1,122	300,000	Benefits	Maintenance
SICK LEAVE - MNTGP property workers	000-502-09-006	0	0	367	0	0	535	0	Benefits	Maintenance
Sick Leave MNTGU General Utilities	000-502-09-007	6,127	8,425	18,457	10,419	0	14,715	0	Benefits	Maintenance
SICK LEAVE - MNTMSC misc	000-502-09-008	0	266	13,943	715	0	2,031	0	Benefits	Maintenance
Sick Leave MNTRRS Repair & Road Service	000-502-09-009	21,263	35,044	34,902	44,285	0	36,819	0	Benefits	Maintenance
Holiday TRN Operators	000-502-10-001	390,766	409,952	430,407	481,165	463,401	584,980	725,313	Benefits	Transportation
Holiday MNTBP Body & Paint	000-502-10-003	11,011	8,528	10,286	9,950	0	11,065	0	Benefits	Maintenance
Holiday MNTBSG Bus General Service	000-502-10-004	0	0	281	1,310	0	1,524	0	Benefits	Maintenance
Holiday MNTGP General Property	000-502-10-006	1,403	1,444	1,991	2,596	0	3,884	0	Benefits	Maintenance
Holiday MNTGU gen utilities	000-502-10-007	13,444	16,244	19,811	15,969	0	17,581	0	Benefits	Maintenance
Holiday MNTMSC misc	000-502-10-008	1,183	1,196	962	1,268	0	1,739	0	Benefits	Maintenance
Holiday MNTRRS rep/road srvc	000-502-10-009	34,741	38,936	43,773	43,171	0	46,028	0	Benefits	Maintenance
Vacation TRN Operators	000-502-11-001	664,330	623,078	675,705	683,816	772,336	778,914	777,424	Benefits	Transportation
Vacation MNTBP body & paint	000-502-11-003	21,052	17,815	18,024	21,347	0	21,487	0	Benefits	Maintenance
Vacation MNTBSG bus srvc gen	000-502-11-004	0	0	0	0	0	1,540	0	Benefits	Maintenance
Vacation MNTGP prprty workers	000-502-11-006	1,045	0	918	1,695	0	2,928	0	Benefits	Maintenance
Vacation MNTGU gen utilities	000-502-11-007	17,623	20,931	21,230	25,926	0	28,042	0	Benefits	Maintenance
Vacation MNTMSC misc	000-502-11-008	3,284	3,189	2,744	4,220	0	3,604	0	Benefits	Maintenance
Vacation MNTRRS rep/road srvc	000-502-11-009	66,423	62,294	68,920	77,797	0	80,502	0	Benefits	Maintenance
Shoe & Tool Allowance - Mechanics	000-502-13-001	19,538	10,825	25,075	31,214	30,375	26,301	31,590	Benefits	Maintenance
Uniform Allowance - Operators	000-502-13-002	106,360	122,059	125,705	141,750	128,000	149,045	146,000	Benefits	Transportation
Mechanics Uniforms	000-502-13-003	31,641	27,819	30,673	28,038	31,000	26,302	31,090	Benefits	Maintenance
Flexible Spending	160-503-03-006	713	0	3,925	10,987	0	10,997	0	Benefits	G&A - HR
Human Resources Consulting Fees	179-509-08-006	62,199	58,878	67,838	54,636	63,450	63,186	49,140	Benefits	G&A - HR
Regional Employee Assistance Program	180-509-99-018	6,005	6,273	6,636	15,142	6,700	7,121	8,500	Benefits	G&A - HR
Route 111 Marketing Cfield Funded	160-503-03-014		0	0	36,546		0	0	Communications & Marketing	Planning and Marketing

Salary CSTSRV Customer Service	179-501-02-001	387,508	384,357	388,596	391,462	400,894	360,035	405,159	Communications & Marketing	G&A - CSR
Salary MKT Marketing Department	179-501-02-003	257,133	259,411	257,860	270,452	280,397	277,186	290,121	Communications & Marketing	Planning and Marketing
Salary Accrual - Marketing	179-501-02-010	-8,271	826	138	2,263	0	1,311	0	Communications & Marketing	Planning and Marketing
Salary Ridefinders	179-501-02-013	354,019	337,501	348,509	360,729	365,851	371,159	388,898	Communications & Marketing	G&A - Ridefinders
Advertising & Promotion	179-503-02-001	181,867	167,743	555,423	308,967	467,050	405,203	650,000	Communications & Marketing	Planning and Marketing
Marketing Trade	179-503-02-002	22,496	0	7,620	3,120	29,375	0	29,375	Communications & Marketing	Planning and Marketing
The Pulse Expenses	179-503-02-005	49,687	669,545	313,922	0	0	0	0	Communications & Marketing	Planning and Marketing
Surveys & Data Collection	180-509-99-002	25,791	360	0	0	15,400	0	15,400	Communications & Marketing	Planning and Marketing
Marketing Supplies & Other Expenses	180-509-99-003	9,408	20,195	28,072	18,666	26,063	10,226	26,063	Communications & Marketing	Planning and Marketing
Customer Service Supplies	180-509-99-004	775	4,185	879	788	2,500	729	2,500	Communications & Marketing	Planning and Marketing
Advertising Commissions	180-509-99-023	123,184	142,840	298,407	263,737	298,407	232,813	263,737	Communications & Marketing	Planning and Marketing
Information Systems Software & Supplies	160-503-03-004	7,425	9,988	88,049	30,116	6,500	6,097	12,000	Information Technology	G&A - IT
Computer Hardware, Cables, & Wires	160-503-03-007	10,626	12,732	22,149	11,806	39,500	4,060	35,000	Information Technology	G&A - IT
Computer Maintenance Contracts	160-503-03-008	213,495	101,677	199,464	300,932	200,000	101,228	200,000	Information Technology	G&A - IT
Computer Consulting Fees	160-503-03-009	7,549	8,038	2,966	2,064	12,000	1,063	12,000	Information Technology	G&A - IT
IT Department Travel, Training & Supplies	160-503-03-010	312	7,101	3,728	656	5,000	18	5,000	Information Technology	G&A - IT
Grant Reimbursed Software & Supplies	160-503-03-011		57,939	520,249	996,880	501,202	1,071,847	501,202	Information Technology	G&A - IT
Telecommunication Expenses	160-503-05-002	88,502	100,473	81,179	87,305	90,000	96,832	130,000	Information Technology	G&A - IT
Specialized Telecommunication Expenses	160-503-05-004	30,781	44,356	49,576	109,635	50,000	151,925	80,000	Information Technology	G&A - IT
Copier Maintenance & Contracts	160-504-99-002	8,318	26,627	31,562	36,934	32,500	29,764	37,500	Information Technology	G&A - IT
Salary INFO Information Systems	179-501-02-006	387,881	381,848	383,286	402,387	415,537	432,939	723,577	Information Technology	G&A - IT
Fare Media	180-509-99-009	93,522	259,437	336,876	107,505	328,000	182	0	Information Technology	G&A - IT
Premium - Workers Compensation Insurance	000-502-08-001	459,048	458,333	377,429	470,570	425,000	448,714	450,000	Insurance and safety	Insurance and safety
Salary SFT Safety Department	160-501-02-003	383,685	341,684	376,352	471,094	486,872	500,072	717,067	Insurance and safety	Insurance and safety
Salary Accrual - Safety department	160-501-02-004	-13,166	1,108	1,293	4,942	0	1,616	0	Insurance and safety	Insurance and safety
Fare Evasion Services	160-503-04-022	16	9,860	394,959	318,453	300,000	0	0	Insurance and safety	Insurance and safety
Safety Program - FTA	160-504-99-050		0	0	15,000		40,750	0	Insurance and safety	Insurance and safety
Safety Supplies & Other Expenses	160-504-99-051	4,182	7,643	5,247	6,900	7,800	2,773	9,000	Insurance and safety	Insurance and safety
Premium - Bus & General Liability Insurance	160-506-03-001	1,213,343	1,372,667	1,463,233	1,475,301	1,493,574	1,442,955	1,550,000	Insurance and safety	Insurance and safety
Specialized Liability Insurance	160-506-04-001	59,322	66,775	55,783	70,875	66,000	71,329	72,000	Insurance and safety	Insurance and safety
Provision for Uninsured PL & PD Settlements	160-506-05-001	766,095	202,256	417,785	290,079	512,962	156,690	515,000	Insurance and safety	Insurance and safety
Premium - Other Miscellaneous Insurance	160-506-08-001	6,025	51,692	54,466	28,843	36,850	26,903	40,000	Insurance and safety	Insurance and safety
Premium - Employee Practices Liability Insurance	160-506-08-002	16,500	16,500	16,500	19,429	18,650	23,774	20,000	Insurance and safety	Insurance and safety
Premium - Commercial Fleet Insurance	160-506-08-005	27,604	37,333	35,482	43,199	42,550	41,391	45,000	Insurance and safety	Insurance and safety
Premium - Public Officials E&O Insurance	160-506-08-006	1,239	1,239	1,239	1,239	1,250	1,239	1,400	Insurance and safety	Insurance and safety
Premium - Boiler & Machinery Insurance	160-506-08-007	0	3,864	4,320	0	4,500	0	5,000	Insurance and safety	Insurance and safety
Premium - ATU Felonious Assault Insurance	160-506-08-008	1,244	1,084	1,251	1,258	1,275	1,336	1,400	Insurance and safety	Insurance and safety
Premium - Buildings & Contents Insurance	160-506-08-009	62,252	59,366	84,016	0	0	0	0	Insurance and safety	Insurance and safety
Premium - Commercial Crime Insurance	160-506-08-010	9,318	9,709	1,253	8,889	600	9,697	9,500	Insurance and safety	Insurance and safety
Safety Department Brokered Services	160-506-08-013	48,500	48,571	59,556	55,808	60,000	55,000	60,000	Insurance and safety	Insurance and safety

Rodeo Expenses	179-504-99-004	0	0	68,985	2,467	0	0	0	Insurance and safety	Insurance and safety
Safety Department Travel & Training	180-509-02-051	2,500	0	2,024	9,398	4,000	667	10,000	Insurance and safety	Insurance and safety
Safety Awards & Rodeo	180-509-02-064	5,873	9,743	4,512	4,642	10,000	0	7,000	Insurance and safety	Insurance and safety
Other Safety department Expenses	180-509-99-006	16	453	79	2,338	0	513	0	Insurance and safety	Insurance and safety
Care Act	000-528-00-001		0	0	715,492	100,000	1,651,006	0	Maintenance	Maintenance
Diesel Fuel	030-504-01-001	1,413,398	1,053,714	565,418	652,188	411,568	433,961	423,915	Maintenance	Maintenance
Lubricants & Fluids	030-504-01-002	77,809	72,148	102,688	106,575	102,750	110,530	109,772	Maintenance	Maintenance
Specialized Fuel	030-504-01-003	238,143	104,424	12,689	1,509	5,000	1,288	5,250	Maintenance	Maintenance
Specialized Lubricants & Fluids	030-504-01-004	10,775	10,986	12,149	12,022	12,600	11,022	12,852	Maintenance	Maintenance
CNG Fuel GRTC	030-504-01-007	440,083	559,880	813,229	645,859	884,913	690,498	825,501	Maintenance	Maintenance
CNG Fuel Specialized	030-504-01-008	124,126	157,915	229,372	182,166	236,250	194,756	240,975	Maintenance	Maintenance
CNG Operation & Maintenance - Fixed Route	030-504-01-009	189,292	217,209	278,067	306,543	317,668	198,243	327,198	Maintenance	Maintenance
CNG Operation & Maintenance - Specialized	030-504-01-010	53,390	61,264	78,391	86,461	83,997	55,915	86,516	Maintenance	Maintenance
Bus Tires & Tubes	030-504-02-001	365,041	374,620	417,436	439,854	476,419	441,685	495,475	Maintenance	Maintenance
Specialized Tires	030-504-02-002	53,534	54,064	24,197	40,649	62,698	48,875	65,205	Maintenance	Maintenance
Anti-Freeze	030-504-03-001	24,097	23,525	22,268	26,791	26,000	27,506	26,780	Maintenance	Maintenance
Salary MNTFMN Office & Foreman	041-501-02-001	475,074	498,367	502,068	481,267	484,224	384,080	545,138	Maintenance	Maintenance
Specialized MNTFMS Office & Foreman	041-501-02-003	0	0	0	0	0	0	0	Maintenance	Maintenance
Salary MNTFM Facility Maintenance	041-501-02-004	35,750	49,924	51,465	298,306	242,706	316,994	361,902	Maintenance	Maintenance
Salary MISSTD Mechanic Apprenticeship	041-501-02-005	0	62,050	59,920	22,119	0	0	0	Maintenance	Maintenance
Bus Stop Repairs, Maintenance & Signs	042-503-03-005	162,174	0	572	365	2,500	0	7,500	Maintenance	Maintenance
Salary MNTBSG & MNTBCL General Service & Bus Cleaners	050-501-02-001	108,610	113,929	118,831	184,999	263,735	199,133	131,943	Maintenance	Maintenance
Soap & Bus Cleaning Supplies	050-504-99-001	28,510	35,563	43,220	40,396	307,010	34,412	307,010	Maintenance	Maintenance
Salary MNTBP Body & Paint Mechanics	060-501-02-001	1,418,451	1,450,199	1,475,331	1,655,320	1,545,626	1,742,580	1,756,899	Maintenance	Maintenance
Salary Accrual - Maintenance & Garage	060-501-02-002	-113,603	43,633	-26,046	32,913	0	11,923	0	Maintenance	Maintenance
Salary MNTCVA Specialized Mechanics	060-501-02-004	231,947	145,184	148,808	159,440	202,950	150,353	187,875	Maintenance	Maintenance
Salary BCL & GU Specialized Bus Cleaners & General Utility	060-501-02-007	65,738	59,340	62,853	55,704	89,921	40,313	0	Maintenance	Maintenance
Fleet Repairs & Parts Shipment	060-504-99-001	1,607,733	1,777,549	2,195,668	2,414,919	2,029,965	2,198,814	2,414,919	Maintenance	Maintenance
Transit Technology Maintenance	060-504-99-002	108,682	165,781	57,094	106,821	78,800	24,977	100,000	Maintenance	Maintenance
Specialized Repairs & Parts Shipment	060-504-99-005	305,074	306,316	213,655	192,067	221,350	284,559	250,000	Maintenance	Maintenance
Speicalized Damage Reimbursement	060-504-99-007	0	-70,010	-68,247	-35,384	0	-29,993	0	Maintenance	Maintenance
Vandalism repairs - materials and supplies	070-501-02-001	0	732	366	0	0	0	0	Maintenance	Maintenance
Fuel - Shop Service Vehicles	080-504-01-001	8,171	9,245	31,191	25,675	33,000	9,979	34,650	Maintenance	Maintenance
Fuel - Supervisor Vehicles	080-504-01-021	29,625	31,562	32,936	20,477	33,500	22,166	35,175	Maintenance	Maintenance
Materials - Support Vehicles	090-504-99-001	14,545	22,131	23,521	13,442	28,465	12,582	29,888	Maintenance	Maintenance
Materials - shop miscellaneous vehicles	090-504-99-011	0	59	0	0	0	0	0	Maintenance	Maintenance
Radio maintenance	100-503-05-003	0	299	0	0	0	0	0	Maintenance	Maintenance
Salary MNTFB Fare Box Department	110-501-02-001	214,838	237,515	245,083	281,425	290,229	294,040	0	Maintenance	Maintenance
Salaries MNTGU General Utility	120-501-02-002	411,077	431,973	492,922	454,429	473,036	438,843	656,310	Maintenance	Maintenance
Salary MNTGP General Property Workers	120-501-02-003	32,114	36,993	54,084	77,878	45,212	108,665	107,901	Maintenance	Maintenance

Shop Equipment, Safety Clean & Hazardous Materials	120-503-05-001	37,669	44,661	66,969	51,592	55,000	48,942	66,000	Maintenance	Maintenance
Facility Maintenance	120-503-05-004	264,059	277,423	273,853	315,220	270,598	233,502	300,000	Maintenance	Maintenance
Facility Travel, Training & Supplies	120-503-05-005	1,886	3,463	-529	4,402	3,200	654	3,200	Maintenance	G&A- Maintenance
Environmental Services - Maintenance Department	120-503-06-001	4,673	5,173	5,431	10,578	5,500	11,567	6,500	Maintenance	Maintenance
Janitorial Services	120-503-06-006	91,011	91,572	91,337	93,521	848,600	91,497	848,600	Maintenance	Maintenance
Shop Supplies	120-504-99-001	131,875	139,163	184,654	209,175	179,265	210,982	186,435	Maintenance	Maintenance
Shop Repairs, Lift Kits, & Pumps	120-504-99-002	25,353	57,584	26,553	27,295	61,000	20,542	61,500	Maintenance	Maintenance
Small Tools	120-504-99-003	4,524	6,606	7,739	9,461	6,500	5,347	6,695	Maintenance	Maintenance
Specialized Shop Items	120-504-99-004	1,639	3,399	3,649	529	1,750	726	2,500	Maintenance	Maintenance
Salary MNTST Purchasing & Storeroom	160-501-02-009	196,117	186,561	192,769	174,727	236,146	250,923	502,818	Administrative	G&A - Procurement
Bus Stop Improvement	160-503-03-012	0	0	24,835	23,497	0	150,465	0	Maintenance	Planning and Marketing
Pest Control Services	160-503-05-003	345	2,050	1,024	125	1,500	0	2,250	Maintenance	Maintenance
Utilities - Maintenance Department	180-505-02-011	95,792	103,310	98,783	100,269	101,000	92,211	104,030	Maintenance	Maintenance
Utilities - CNG Station	180-505-02-013	162,276	200,852	222,173	243,275	225,000	286,062	250,573	Maintenance	Maintenance
General Maintenance - BRT Stations	180-505-02-046	0	0	101,862	16,485	166,550	90,179	85,000	Maintenance	Maintenance
General Repairs - BRT Stations	180-505-02-047	0	0	55,238	73,139	60,000	47,366	60,000	Maintenance	Maintenance
Utilities - BRT Stations	180-505-02-049	0	13,178	43,275	36,566	44,573	32,883	44,573	Maintenance	Maintenance
Utilities - Church Annex	180-505-02-055	0	14,754	16,287	14,869	16,776	13,820	16,776	Maintenance	Maintenance
Utilities - General Office Building	180-505-02-061	60,259	66,319	52,450	44,848	54,023	44,656	54,023	Maintenance	G&A- Maintenance
Maintenance Travel & Training	180-509-02-011	2,723	2,941	235	201	3,000	489	1,000	Maintenance	Maintenance
Maintenance Supplies & Other Expenses	180-509-02-012	3,557	8,098	16,828	10,870	3,550	13,746	11,000	Maintenance	Maintenance
Material Markup on Vehicle Repairs	180-509-99-011	-2,719	-10,238	-13,066	-16,423	-10,000	-31,642	-11,300	Maintenance	Maintenance
FICA Tax Expense	000-502-01-001	1,426,004	1,510,827	1,656,752	1,865,248	1,936,888	1,950,656	2,130,071	Operating Taxes & Licenses	Taxes
Specialized FICA Tax Expense	000-502-01-002	30,777	19,404	23,052	20,010	22,405	18,431	14,372	Operating Taxes & Licenses	Taxes
RTNP FICA Tax Expenses	000-502-01-003	105	831	3,415	0	0	0	0	Operating Taxes & Licenses	Taxes
Federal Unemployment Insurance	000-502-07-001	15,322	21,817	22,336	21,711	22,558	21,596	22,517	Operating Taxes & Licenses	Taxes
State Unemployment Insurance	000-502-07-002	11,649	18,294	9,603	15,828	19,417	20,959	19,300	Operating Taxes & Licenses	Taxes
Salary TRNSAL Supervisors & Office	010-501-02-001	1,462,492	1,444,218	1,590,948	1,675,570	1,652,080	1,861,022	1,758,935	Operations	Transportation
Salary TRN Operators	030-501-01-001	11,050,627	10,911,204	12,819,083	14,707,970	14,613,349	15,491,276	14,921,460	Operations	Transportation
Salary Accrual - Transportation	030-501-01-002	-477,993	184,186	-87,194	167,271	0	20,452	1,000,000	Operations	Transportation
Salary TRNWS Specialized Supervisors & Office	030-501-01-005	101,367	47,571	81,306	50,457	0	11,920	0	Operations	Transportation
Salary TRNSMB Small Bus Operators	030-501-01-006	0	0	0	0	0	0	0	Operations	Transportation
Vehicle License & Registration. Fees	030-507-04-001	2,317	1,265	275	161	3,000	1,027	3,000	Operations	Taxes
Operator Licenses	030-507-04-002	0	2,743	4,130	2,725	4,000	2,338	4,000	Operations	Taxes
Utilities - Transportation Department	180-505-02-021	37,354	42,301	50,626	58,842	50,000	50,867	50,000	Operations	Transportation
Utilities - Specialized Department	180-505-02-022	93,560	98,891	94,870	98,238	96,500	87,831	96,500	Operations	Transportation
Purchased of Service - Spectran	180-508-01-001	4,195,048	5,988,896	4,371,259	4,728,232	6,522,195	4,727,137	5,403,221	Operations	Purchased Services
Purchased of Service Accrual - Spectran	180-508-01-003	832,306	-853,582	387,457	-109,624	0	-258,537	0	Operations	Purchased Services
CARE ON DEMAND	180-508-01-004	0	187,503	396,063	388,933	421,782	358,463	434,436	Operations	Purchased Services
VPSI Vanpool Services	180-508-01-006	0	0	0	0	0	0	0	Operations	Purchased Services

K&K Vanpool Services	180-508-01-009	133,600	147,425	157,950	156,775	150,000	44,875	160,000	Operations	Purchased Services
SafetyVan Vanpool Services	180-508-01-012	0	0	0	0	0	0	0	Operations	Purchased Services
Enterprise Vanpool Services	180-508-01-013	62,275	334,975	306,575	308,800	343,020	99,900	343,020	Operations	Purchased Services
Ride EZ Vanpool Services	180-508-01-014	36,000	42,000	49,500	63,000	25,200	65,950	60,000	Operations	Purchased Services
Transportation Department Travel & Training	180-509-02-021	16,496	12,921	12,799	14,807	12,800	10,976	12,800	Operations	Transportation
Specialized Travel, Training & Supplies	180-509-02-022	4,721	8,329	6,133	3,952	7,000	6,995	5,150	Operations	Transportation
ADA Ride	180-509-02-023	61,182	62,882	63,036	63,036	64,297	57,783	64,932	Operations	Transportation
Transportation Supplies & Other Expenses	180-509-02-024	13,688	16,714	57,546	52,992	54,350	53,949	56,000	Operations	Transportation
RPS Pass program	180-509-02-025	0	0	27,629	1,694	10,457	2,040	0	Operations	RPS pass program
Tolls - Regular Line Service	180-509-03-001	84,340	83,593	103,840	99,052	103,000	88,665	100,000	Operations	Transportation
JARC Reimbursement Expenses	180-509-99-027	12,290	37,565	0	0	0	0	0	Operations	Transportation
Travel Training Program	180-509-99-030	1,543	22,000	1,467	974	1,500	0	1,500	Operations	Transportation
Salary PLN & SCH Scheduling Department	020-501-02-001	270,408	297,589	366,990	265,452	315,543	278,956	365,689	Planning&Scheduling	Planning and Marketing
Salary Accrual - Schedules	020-501-02-003	-2,903	1,886	345	6,454	0	5,577	0	Planning&Scheduling	Planning and Marketing
Salary PLN & SCH PlanningDepartment	160-501-02-007	375,510	330,043	385,597	383,527	441,235	447,052	473,312	Planning&Scheduling	Planning and Marketing
Planning & Scheduling Consulting	160-503-03-005	4,368	0	0	25,917	50,000	0	47,000	Planning&Scheduling	Planning and Marketing
RTNP Temporary help-GIS Data Collection	160-503-04-004	12,688	12,248	2,682	0	0	0	0	Planning&Scheduling	Planning and Marketing
RTNP Temporary help-Quality Assurance	160-503-04-006	10,980	39,932	26,406	0	0	0	0	Planning&Scheduling	Planning and Marketing
RTNP Ridership Surveyors	160-503-04-007	0	1,050	31,170	0	0	0	0	Planning&Scheduling	Planning and Marketing
RTNP Maps & Schedules	160-503-04-008	0	56,385	0	0	0	0	0	Planning&Scheduling	Planning and Marketing
RTNP Trainers	160-503-04-009	1,372	4,011	0	0	0	0	0	Planning&Scheduling	Planning and Marketing
RTNP Training Material	160-503-04-010	0	12,735	0	0	0	0	0	Planning&Scheduling	Planning and Marketing
RTNP Operator Training	160-503-04-011	0	28,394	0	0	0	0	0	Planning&Scheduling	Planning and Marketing
RTNP General Utility Labor	160-503-04-012	0	3,834	13,382	0	0	0	0	Planning&Scheduling	Insurance and safety
RTNP Free Ride Week	160-503-04-013	0	261,240	0	0	0	0	0	Planning&Scheduling	Planning and Marketing
RTNP CSR Labor	160-503-04-014	0	31,618	8,280	0	0	0	0	Planning&Scheduling	Planning and Marketing
RTNP CSR Supervisor Labor	160-503-04-015	0	25,456	7,836	0	0	0	0	Planning&Scheduling	Planning and Marketing
RTNP CSR Night Shift	160-503-04-017	0	31	90	0	0	0	0	Planning&Scheduling	Planning and Marketing
RTNP Outreach Ambassadors	160-503-04-019	0	142,782	79,054	0	0	0	0	Planning&Scheduling	Planning and Marketing
RTNP Travel Buddy Staff	160-503-04-020	0	12,638	947	0	0	0	0	Planning&Scheduling	Planning and Marketing
RTNP CSR work space rental	160-503-04-021	0	10,400	800	0	0	0	0	Planning&Scheduling	G&A
Transit Development Plan	179-503-03-001	0	74,982	17,250	0	0	0	0	Planning&Scheduling	Planning and Marketing
Planning & Scheduling Supplies & Other Expenses	179-503-03-004	4,106	6,593	5,026	35,459	5,000	2,915	4,500	Planning&Scheduling	Planning and Marketing
Planning & Scheduling Travel & Training	179-503-03-006	742	0	10	2,139	5,900	1,092	5,900	Planning&Scheduling	Planning and Marketing
Public Time Tables	179-504-99-002	57,176	28,678	107,593	43,845	77,374	40,214	60,000	Planning&Scheduling	Planning and Marketing
RTNP Clever Data Collection	180-509-99-010	0	21,290	21,290	0	0	0	0	Planning&Scheduling	Planning and Marketing
Operating Assistance - VA2020-x009	179-510-03-209						14,797		Maintenance	Maintenance
Richmond cultural connection shuttle	180-508-01-007						22,949		Operations	Transportation
Senior Connection Expenses	180-509-99-026	75,921	0	0	0	0	0	0	Planning&Scheduling	Planning and Marketing
		44,381,288	47,999,167	52,227,516	55,669,524	60,274,723	57,688,074	63,215,764		